



# Opportunities & Challenges for Research & Innovation

A strategic overview

**Professor Jim Livesey, Vice-President: Research & Innovation**

**We are one of the most research-intensive universities in the country.**

Our research intensity is a huge asset and a defining feature. We need a change strategy to address some of our challenges directly and to ensure our university remains among the top tier performers in the country.

**We want our university to be an excellent place to come to be part of a research-intensive organisation.**

The attributes that drive research, like curiosity, teamwork, inclusion, and problem-solving, bring benefits well beyond the domain of research itself. We should focus on how we can bring talent to the university that exhibits those characteristics and how we can support that talent when it is here. This will require a holistic and integrated approach. Membership of this community extends to our students, whose experience is elevated in this environment.

**Our research intensity sets us apart from other higher education institutions in our region.** Our research intensity drives innovation in local and national society and economy. In several domains we have global reach. Our strategy should recognise how engagement of this sort is transformative for the region and drives us to excel.

**Our strategy should focus on research quality.** The university has built research capacity. The next strategy has to show the highest ambition about quality.

**We need to build to scale.**

Research by its nature is dynamic and evolving. However, we need to make strategic commitments to distinction in defined areas of research. All our research should be excellent. We will be defined and acknowledged for the research we conduct at scale.

